

Torbay Council Budget 2024/2025

Revenue Budget Digest 2024/2025

(Provides a description of the Council's services and details of the associated budgets)

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Updated

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Introduction

This document provides a description of what each Council service does and how much it is proposed that they will spend next year, including how much income they will receive.

2024/25 Revenue Budget Summary

Directorate/Service	Expenditure £'000	Income £'000	Net £'000
Adult Services	72,226	-20,820	51,406
Community and Customer Services	46,504	-41,923	4,581
Sub Total - Adult Services	118,730	-62,743	55,987
Children's Services	127,505	-72,918	54,587
Public Health	10,977	-264	10,713
Corporate Services	16,239	-2,167	14,072
Finance	31,947	-48,861	-16,914
Investment Properties	10,023	-14,157	-4,134
Place Services	56,867	-31,974	24,893
TOTAL	372,288	-233,084	139,204
Sources of Funding			-139,204
TOTAL			0

Children's Services

Cabinet Member: Councillor Bye

Responsible Officer: Nancy Meehan

Children's Safeguarding Service – Regulated Services

This area of the budget covers services to safeguard children and young people with disabilities and work with families with complex needs. It covers the work associated with placing, supporting and monitoring the children with disabilities who need to be in the care of the local authority as well as the provision of short breaks; holiday playschemes; and other groups for children with complex to profound learning and/or physical disabilities.

This section also includes the Adoption Service, Assessment Resource Centre, Cared for & Care Experienced Teams, Building Futures, Fostering – recruitment, assessment and supervision and the Placements Team.

The Youth Justice Service, Turnaround Programme, funding for Special Guardians and Adoption Allowances and Fostering Mockingbird Project are also included.

Children's Safeguarding Service – Regulated Services (Placements)

This section of the budget only includes costs relating to the care of children in need or in care. This includes In-House Fostering, Connected Persons Fostering, Independent Sector Fostering, Parent & Child Placements, Residential Care, 16+ Provision, Unaccompanied Asylum Seeking Children and Unregulated Placements.

It includes health income to support packages of care and contributions from Dedicated Schools Grant (DSG) for joint funded placements with an educational element.

Children's Safeguarding Service – Learning Academy / Safeguarding / Business Support

This service includes the costs of Business Support including staff travel, subsistence, mobile phone and office expenses across Children's Services.

The Senior Management Team including Preventative Services.

The Learning Academy, along with cost associated with Recruitment & Retention, including vacancy management.

Safeguarding Children Board, Independent reviewing and the Youth & Young Carers Service.

Also included are various grants including, Family Hubs, Holiday Activities and Food, and Stable Homes Built on Love.

Children's Safeguarding Service – Front door / Performance / Operational Safeguarding

This service includes the Business Intelligence Service, Early Help Service, Family Group Conferencing and Multi Agency Safeguarding Hub.

Also, the social work teams of Operational Services and Single Assessment.

Legal costs including, court and professional fees, as well as costs associated with complaints handling.

Section 17 support – assistance to families, including those at edge of care.

Elements of the 0-19 contract are also included, these are Young Persons Substance Misuse and Young Person Specialist Support Service.

It also includes various grants such as Supporting Families Grant and Reducing Parental Conflict.

Schools Services

This service includes services funded by both the Dedicated Schools Grant (DSG) and Council funding.

The main services predominately funded by DSG are: - School Formula Allocations, Alternative Provision / Vulnerable Children, Medical Tuition Service, Independent Special School Fees, PVI and Early Years funding, advisory teachers, bespoke packages, in-year adjustments for EHCP's and other High Needs Block pressures.

Services predominately funded by Council funding are:- Special Educational Needs, Home to School Transport / Escorts, other school support services including Educational Psychology and Governing Body Support.

This also includes funding to support the recommendations of the Ofsted SEND inspection and the DSG statutory override which enables a deficit DSG budget to be set as part of the 'Safety Valve' agreement.

It also includes grants such as Multiply – Improving Numeracy and Wraparound Childcare Programme.

Children's Services

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding Service - Regulated Services				
709 Disabilities - Day Care Services	1.57	367	0	367
710 Disabilities- Occupational Therapy	0.00	156	0	156
712 Disabilities - Social Work Team	9.60	560	0	560
714 Disabilities - Overnight Short Breaks	0.00	283	0	283
715 Disabilities - Direct Payments/DOM Care	0.00	700	-50	650
716 Cared for Team	19.69	1,323	0	1,323
718 Fostering-Recruitment, Assessment,Supervision & Support	21.09	1,345	0	1,345
719 Adoption Service	0.00	812	0	812
720 Youth Justice Service	15.00	809	-464	345
722 Care Experienced Team	11.41	542	-76	466
728 Assessment Resource Centre	9.20	432	0	432
729 Fostering – Mockingbird Project	0.00	72	-72	0
767 Building Futures	12.00	522	0	522
735 Care Experienced - 16+ Provision	0.00	1,533	-253	1,280
743 SGO / RO / Adoption Allowances	0.00	2,770	-25	2,745
761 Placement with Families & Matching	7.17	353	0	353
777 Turnaround Programme – MOJ	1.40	58	-58	0
Service Total	108.13	12,637	-998	11,639

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Children's Safeguarding Service - Regulated Services (Placements)				
724 Unregulated Placements	0.00	2,250	0	2,250
733 Additional Fostering Costs	0.00	1,252	0	1,252
734 In House Fostering	0.00	3,387	0	3,387
736 Connected Persons Fostering	0.00	850	0	850
737 Independent Sector Fostering	0.00	4,430	0	4,430
738 Parent & Child Placements	0.00	515	0	515
739 Residential Care	0.00	7,895	-200	7,695
762 16+ Independent Provision	0.00	1,094	0	1,094
771 Unaccompanied Asylum Seeking Children	0.00	659	-468	191
Service Total	0.00	22,332	-668	21,664
Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support				
701 Youth & Young Carers Service	8.84	519	0	519
707 Safeguarding Unit / Independent Reviewing	9.81	724	0	724
708 Safeguarding Children Board	2.50	203	-89	114
725 Business Support	41.66	1,491	0	1,491
731 Senior Management Team	8.00	1,137	0	1,137
768 Vacancy Management	0.00	-750	0	-750
723 Recruitment & Retention	0.00	507	0	507
740 Stable Homes Built on Love	3.00	180	0	180
764 Learning Academy	17.62	1,194	-77	1,117
769 Young People / Parents - Support & Accomodation	0.00	867	0	867
778 Family Hubs	7.11	933	-933	0
779 Preventative Services	0.00	182	-82	100
772 Holiday Activities and Food Grant	1.00	537	-537	0
Service Total	99.54	7,724	-1,718	6,006

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
⊖ Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding				
704 YP Specialist Support Service	0.00	214	0	214
705 Young Person's Substance Misuse	0.00	52	0	52
717 Early Help Service	13.70	617	-235	382
726 Multi Agency Safeguarding Hub (MASH)	12.30	670	0	670
727 Family Group Conferencing	6.00	266	0	266
730 Operational Services	46.81	2,983	0	2,983
766 Single Assessment Team	28.81	1,931	0	1,931
732 Safeguarding/Legal/Central	3.00	1,031	0	1,031
741 Section 17 - Assistance to Families	0.00	480	0	480
756 Supporting Families Grant	6.61	788	-788	0
760 Business Intelligence	8.61	433	0	433
776 Reducing Parental Conflict	0.60	30	-30	0
Service Total	126.44	9,495	-1,053	8,442
⊖ Children's Schools Services				
700 Wraparound Childcare Programme	0.00	284	-284	0
702 Nursery Funding 2 Yr Olds & Under	0.00	4,728	0	4,728
703 Visually Impaired Service / Sendiass	5.15	246	-9	237
711 EHCP Pupils – Bespoke Packages	0.00	1,542	0	1,542
706 SEND Reforms	18.77	998	-20	978
713 Recoupment to / from other LA's	0.00	804	-1,072	-268
721 Multiply – Improving Numeracy	0.00	214	-214	0
744 Medical Tuition Service / Virtual School & Other AP	15.42	2,155	-248	1,907
746 Independent Special School /Joint Funded Placements	0.00	3,500	0	3,500

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
747 Nursery Funding - 3 & 4 year olds	0.00	7,425	0	7,425
748 Early Years Team / Portage / Children's Centres	9.01	1,126	-74	1,052
749 School Funding / DSG and Other Grants	2.54	40,780	-61,184	-20,404
751 Home to School Transport / Escorts	4.87	4,112	-114	3,998
752 Other School Support Services	4.47	2,291	-1,865	426
753 Private Finance Initiative - The Spires/Homelands	0.00	3,037	-2,540	497
754 Educational Psychology / Advisory Teachers	9.86	826	-230	596
755 School In-Yr Adjs. - EHCP & High Needs	0.00	911	-28	883
775 SEND Personal Budgets	0.00	20	0	20
773 DSG Statutory Override	0.00	0	-481	-481
774 SEND Inspection / Safety Valve	3.40	318	-118	200
Service Total	73.49	75,317	-68,481	6,836
Total	407.60	127,505	-72,918	54,587

Children's Safeguarding Service - Regulated Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
709 Disabilities - Day Care Services	2	60		73		234	367						367
710 Disabilities- Occupational Therapy	0			10		146	156						156
712 Disabilities - Social Work Team	10	494		59		7	560						560
714 Disabilities - Overnight Short Breaks	0			2		281	283						283
715 Disabilities - Direct Payments/DOM Care	0					700	700			-50		-50	650
716 Cared for Team	20	1,052		66		205	1,323						1,323
718 Fostering-Recruitment, Assessment,Supervision & Support	21	1,208		63		74	1,345						1,345
719 Adoption Service	0			2		810	812						812
722 Care Experienced Team	11	522		20			542		-76			-76	466
728 Assessment Resource Centre	9	346	28	5		53	432						432
729 Fostering – Mockingbird Project	0			72			72		-72			-72	0
767 Building Futures	12	513		9			522						522
735 Care Experienced - 16+ Provision	0			5		1,528	1,533		-253			-253	1,280
743 SGO / RO / Adoption Allowances	0					2,770	2,770		-25			-25	2,745
761 Placement with Families & Matching	7	351		2			353						353
777 Turnaround Programme – MOJ	1	58					58		-58			-58	0
720 Youth Justice Service	15	775		27		7	809		-265	-30	-169	-464	345
Service Total	108	5,379	28	415		6,815	12,637		-749	-80	-169	-998	11,639

Children's Safeguarding Service - Regulated Services (Placements)

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
724 Unregulated Placements	0				50	2,200	2,250						2,250
733 Additional Fostering Costs	0			697	55	500	1,252						1,252
734 In House Fostering	0				3,387		3,387						3,387
736 Connected Persons Fostering	0				850		850						850
737 Independent Sector Fostering	0					4,430	4,430						4,430
738 Parent & Child Placements	0			5		510	515						515
739 Residential Care	0			145		7,750	7,895			-200		-200	7,695
762 16+ Independent Provision	0			9		1,085	1,094						1,094
771 Unaccompanied Asylum Seeking Children	0			2		657	659		-468			-468	191
Service Total	0			858	4,342	17,132	22,332		-468	-200		-668	21,664

Children's Safeguarding Service -Learning Academy/ Safeguarding /Business Support

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
701 Youth & Young Carers Service	9	368		125		26	519						519
707 Safeguarding Unit / Independent Reviewing	10	721		3			724						724
725 Business Support	42	1,355		132		4	1,491						1,491
731 Senior Management Team	8	1,124		13			1,137						1,137
768 Vacancy Management	0	-750					-750						-750
723 Recruitment & Retention	0			30		477	507						507
740 Stable Homes Built on Love	3	148		32			180						180
769 Young People / Parents - Support & Accomodation	0					867	867						867
778 Family Hubs	7	358				575	933		-933			-933	0
779 Preventative Services	0			182			182			-82		-82	100
772 Holiday Activities and Food Grant	1	45				492	537		-537			-537	0
764 Learning Academy	18	989		35		170	1,194			-44	-33	-77	1,117
708 Safeguarding Children Board	3	145		58			203	-32			-57	-89	114
Service Total	100	4,503		610		2,611	7,724	-32	-1,470	-126	-90	-1,718	6,006

Children's Safeguarding Service-Front Door/Performance/Operational Safeguarding

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
704 YP Specialist Support Service	0					214	214						214
705 Young Person's Substance Misuse	0					52	52						52
717 Early Help Service	14	609		8			617			-235		-235	382
726 Multi Agency Safeguarding Hub (MASH)	12	669		1			670						670
727 Family Group Conferencing	6	260		6			266						266
730 Operational Services	47	2,480		66		437	2,983						2,983
766 Single Assessment Team	29	1,625		20		286	1,931						1,931
732 Safeguarding/Legal/Central	3	314		556		161	1,031						1,031
741 Section 17 - Assistance to Families	0			480			480						480
756 Supporting Families Grant	7	345		208		235	788			-788		-788	0
760 Business Intelligence	9	433					433						433
776 Reducing Parental Conflict	1	30					30			-30		-30	0
Service Total	126	6,765		1,345		1,385	9,495			-1,053		-1,053	8,442

Children's Schools Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
700 Wraparound Childcare Programme	0					284	284		-284			-284	0
702 Nursery Funding 2 Yr Olds & Under	0					4,728	4,728						4,728
703 Visually Impaired Service / Sendiass	5	236		10			246	-9				-9	237
711 EHCP Pupils – Bespoke Packages	0			7		1,535	1,542						1,542
706 SEND Reforms	19	985		13			998		-20			-20	978
713 Recoupment to / from other LA's	0					804	804	-1,072				-1,072	-268
721 Multiply – Improving Numeracy	0			214			214		-214			-214	0
744 Medical Tuition Service / Virtual School & Other AP	15	826		64		1,265	2,155		-150	-98		-248	1,907
746 Independent Special School /Joint Funded Placements	0					3,500	3,500						3,500
747 Nursery Funding - 3 & 4 year olds	0					7,425	7,425						7,425
748 Early Years Team / Portage / Children's Centres	9	476	27	101		522	1,126	-19	-55			-74	1,052
749 School Funding / DSG and Other Grants	3	94				40,686	40,780	-250	-60,934			-61,184	-20,404
751 Home to School Transport / Escorts	5	183		3,291		638	4,112	-37	-77			-114	3,998
753 Private Finance Initiative -	0			3,037			3,037	-1,437	-503	-600		-2,540	497

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
755 School In-Yr Adjs. - EHCP & High Needs	0					911	911	-28				-28	883
775 SEND Personal Budgets	0					20	20						20
773 DSG Statutory Override	0									-481		-481	-481
774 SEND Inspection / Safety Valve	3	219		99			318	-118				-118	200
752 Other School Support Services	4	188		175		1,928	2,291	-35	-1,800		-30	-1,865	426
754 Educational Psychology / Advisory Teachers	10	770		56			826				-230	-230	596
Service Total	73	3,977	27	7,067		64,246	75,317	-3,005	-64,037	-1,179	-260	-68,481	6,836

Adult Services

Cabinet Member: Councillor Tranter

Responsible Officer: Joanna Williams

Adult Social Care

The delegated services delivered directly or purchased are as follows:

Residential and Nursing Home Provision

Providing accommodation, care and support to clients unable to live at home. They may have chronic/complex needs which prevent them from being cared for safely at home or within another setting.

Care and Support (Domiciliary) and Day Care Services

Domiciliary care provides tailored personal care and support within a client's home to meet their individual needs. The person is visited at various times of the day or, in some cases, care is provided over a full 24-hour period. The integrated approach in Torbay continues to develop the range of skills that are available to support people with both personal and non-personal care. Day care is provided outside of the client's home and offers a range of meaningful social activities aimed at sustaining a person's capacity to live independently and enjoyment of life.

Learning Disabilities

Organisations within Torbay work together to ensure that people with a learning disability are able to enjoy the same basic rights as anyone else. People are housed and supported to find work that is suited to them. They are able to enjoy time with friends and family and take part in the culture and community of Torbay.

Mental Health Services

These services organise support for people with acute/severe and enduring mental health problems, using appropriate residential, nursing, domiciliary and day care services as well as providing specialist advice to other frontline teams. Services for people aged over 65 including those with dementias, are provided by the Integrated Care Organisation (ICO). Mental health services for people of working age under 65, are provided by Devon Partnership Trust and the ICO plays a lead role in co-ordination of these services.

Support to Carers

Information, advice and emotional support to carers is provided, which seeks to prevent the breakdown of their own physical or mental health in carrying out their vital role. Flexible breaks and other support is available which is not dependent on accessing statutory services. The service enables an appropriate response to most needs and an effective referral mechanism for more complex cases.

Voluntary Sector

A vibrant voluntary and third sector is considered to be an intrinsic element of the care and support system. Commissioning, coordinating and the encouragement of both local and national organisations are undertaken to create a network of provision to support individuals and local communities.

Joint Equipment Store

The Community Equipment Service is jointly commissioned by Torbay Council and the Clinical Commissioning Group from an independent service provider. It prescribes items of community equipment to promote independent living, palliative care and timely transfers of care.

The service provides complex aids for daily living (including specialist beds, mattresses, hoists and syringe pumps) and minor adaptations (such as grab rails and ramps). It also provides the administration for the Simple Aids for Daily Living (including walking frames, shower stools and bath boards) service which is provided by a range of local retailers.

Other Adult Services

This section of the budget covers services to Torbay Council Partnership Commissioning Team which provides a strategic commissioning approach to local adult social care challenges. It works with local partners and other local authorities across the region. It is pursuing the integration agenda by working increasingly closely with Public Health and Children's Services, to design ways of meeting the needs of families and the community. This includes looking at housing and accommodation issues, new ways of contracting with providers such as outcomes based working, seeking to bring in new investment to enable positive changes to the care system and continuing to find new, innovative ways to provide improved care and wellbeing for the population.

It ensures that the council remains compliant with legislation such as the Care Act 2014 and is represented at a regional and national level for Adult Social Services. It also oversees the contract with the ICO and the delivery of the delegated tasks.

Accommodation based and outreach support for vulnerable young people and families

This service provides mediation for vulnerable young homeless people, supported lodgings with host families and Foyer accommodation to support young homeless people into employment and training.

Family support

The Family Support Service provides accommodation and support for people experiencing domestic abuse, accommodation based support for families with complex needs and local commissioning of services supporting the Government's troubled families programme. Assessment, resettlement and accommodation support for single vulnerable homeless people and rough sleepers.

Specialist housing

This service covers extra care housing and accommodation with support for people with learning disabilities and poor mental and physical health.

Advocacy support and advice

Provides advocacy for patients and carers to feedback on health and social care and has input to the quality assurance of local provision including, care homes and community services.

Adult Social Care

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Adult Social Care				
108 Adult Social Care Precept	0.00	13,278	-813	12,465
100 Joint Equipment Store	0.00	1,768	-884	884
110 Improved Better Care Fund	0.00	9,255	-9,255	0
101 Adult Social Care	0.00	46,269	-8,808	37,461
111 Partnership Commissioning	12.71	956	-187	769
112 Healthwatch	0.00	96	0	96
113 Community Wellbeing	0.00	122	0	122
102 Other Adult Services	0.00	482	-873	-391
Service Total	12.71	72,226	-20,820	51,406
Total	12.71	72,226	-20,820	51,406

Adult Social Care

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
108 Adult Social Care Precept	0			13,278			13,278			-813		-813	12,465
100 Joint Equipment Store	0			1,768			1,768	-884				-884	884
110 Improved Better Care Fund	0			9,175		80	9,255		-8,837	-418		-9,255	0
112 Healthwatch	0			96			96						96
113 Community Wellbeing	0			122			122						122
101 Adult Social Care	0			46,269			46,269		-8,664		-144	-8,808	37,461
111 Partnership Commissioning	13	905		51			956				-187	-187	769
102 Other Adult Services	0	58		424			482				-873	-873	-391
Service Total	13	963		71,183		80	72,226	-884	-17,501	-1,231	-1,204	-20,820	51,406

Public Health

Cabinet Member: Councillor Tranter

Responsible Officer: Lincoln Sargeant

Public Health – Community Development

Since 1 April 2013, Torbay Council has been responsible for some of the legal duties to improve the health of the local population. Others are the responsibility of Public Health England which is a Government agency that oversees national public health programmes such as national immunisation programmes.

The Public Health Team works closely with different departments within Torbay Council – especially Adult and Children’s Services. It also works alongside NHS Devon Torbay Clinical Commissioning Group (CCG), representatives of NHS England, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

This includes prescribed functions such as sexual health, public health advice and health checks. Income includes wider grant contributions for the Office of the Police and Crime Commissioner to support substance misuse (drugs and alcohol) treatment services. Non prescribed functions include substance misuse, stop smoking, obesity and physical activity and also commissioning 0-19 service for families and young people (including Health Visitors and school nurses). Public Health also has responsibility for funding the community Development infrastructure organisation.

Public Health – Ring-Fenced Grant

This includes prescribed functions such as sexual health, public health advice and health checks. Income includes wider grant contributions for the Office of the Police and Crime Commissioner to support substance misuse (drugs and alcohol) treatment services. Non prescribed functions include substance misuse, stop smoking, obesity and physical activity and also commissioning 0-19 service for families and young people (including Health Visitors and school nurses). Public Health also has responsibility for funding the community development infrastructure organisation.

The Public Health Team works closely with different departments within Torbay Council – specifically Adult Social care Commissioning. It also works alongside NHS Devon Torbay Clinical Commissioning Group (CCG), representatives of NHS England, statutory and non-statutory service providers and voluntary groups to create as integrated an approach as possible to improve the health of Torbay residents. In all it does, the Public Health Team seeks to ensure the health needs of disadvantaged communities and vulnerable groups within the area are addressed and there is due consideration made to addressing inequalities in health. The aim is to improve the health of all people, but improving the health of the poorest, fastest.

Public Health

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Public Health - Community Development				
903 Community Development		16	0	16
Service Total		16	0	16
Public Health - Ring-Fenced Grant				
900 Management & Administration - Public Health	14.00	2,357	-251	2,106
901 Non Prescribed Functions - Public Health	0.00	4,678	-13	4,665
902 Prescribed Functions - Public Health	0.00	3,926	0	3,926
Service Total	14.00	10,961	-264	10,697
Total	14.00	10,977	-264	10,713

Public Health - Community Development

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
903 Community Development						16	16						16
Service Total						16	16						16

Public Health - Ring-Fenced Grant

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
900 Management & Administration - Public Health	14	1,265	1	1,542	-451		2,357	-251				-251	2,106
902 Prescribed Functions - Public Health	0			3,926			3,926						3,926
901 Non Prescribed Functions - Public Health	0		10	4,668			4,678	-8			-5	-13	4,665
Service Total	14	1,265	11	10,136	-451		10,961	-259			-5	-264	10,697

Community and Customer Services

Cabinet Member: Councillors Tranter and Tyerman

Responsible Officer: Tara Harris

Bereavement Services

This service was externalised in 2008 to Westerleigh Group who now manage the Cemeteries and Crematorium service under a 25 year lease and management agreement.

Community Protection and Private Housing Standards

Community Protection includes core statutory services of Environmental Health, namely Pollution Control and Private Sector Housing Standards and Anti-Social behaviour. Community Protection key services are managed collectively to ensure neighbourhood issues are adequately addressed.

The Community Protection Team has a range of mandatory regulatory responsibilities and the way in which it delivers services is governed by a large number of statutes.

The Private Sector Housing Standards Team deploys the statutory duties of the council, intervenes and regulates the private sector housing market in Torbay to ensure the health, safety and welfare of owner occupiers and tenants. The Home Improvement Service which supports vulnerable clients in their Disabled Facilities Grant adaptations is currently contracted out.

Customer Services, Revenues & Benefits

The Call Centre manages telephone contact for a wide range of council services. This team also manages the main Reception at Torquay Town Hall which includes the switchboard service. Connections also respond to over half the enquiries received via the website.

The back-office elements of the team consist of a number of teams to undertake the following:

- Administration and payment of Housing Benefit and Council Tax Support.
- Administration of the Discretionary Awards and Crisis Support Scheme.
- Appeals for all schemes processed by the department.
- Preparation of the Housing Benefit Subsidy claim and completion of all Government returns for the department

Food Safety, Licensing, Trading Standards, Health and Safety and Resilience

These statutory services protect the public's health, safety and welfare across Torbay. They are managed as an integrated team to improve the service to the customer and to improve efficiency. Food hygiene, food standards and health and safety enforcement. Investigation of infectious disease. Premises Licensing and Hackney Carriage and Private Hire Vehicle Licensing.

Trading Standards in Torbay (fair trading, metrology, product safety) is now run by Devon County Council under a shared services arrangement.

Housing Services (Operational)

The Housing Options Service provides a range of services to prevent homelessness and support individuals and families in crisis, through the provision of emergency and temporary accommodation. Housing Options is the main referral route into any temporary accommodation contracted by the Authority.

There is a statutory duty to produce a Homelessness Strategy and maintain a housing register (Devon Home Choice). This requires the provision of a Housing Options service for prevention advice and homeless applications. In addition the Council has to provide emergency and temporary accommodation and access to support and supported accommodation to the meet different needs.

The Housing Options Team has a range of statutory duties to deliver emergency and temporary accommodation and prevent homelessness and manage the housing waiting list. The way in which it delivers services is governed by a large number of statutes.

Safer Communities

The Safer Communities team co-ordinates the Safer Communities Partnership as well as managing the front line service delivery of a number of partnership funded and delivered projects. Its main aim is to reduce the incidence and fear of crime, making Torbay a safe and healthy place to live in and visit. The Council has statutory duties as a Community Safety Partnership and also has duties to meet the requirements of Section 17 of the Crime and Disorder Act. Torbay Council works with other partners including the Police, Fire, Probation Service and NHS, who also contribute to the Safer Communities Partnership.

The Council has a statutory duty to maintain a Crime and Disorder Reduction Partnership. This duty includes a number of specific elements including: Community Safety meetings held, formal multi-agency information exchange protocol, holding public meetings to consult with communities about priorities, rolling strategic assessment of crime and disorder, implementation of a strategy to reduce offending, delivery of the PREVENT agenda and domestic homicide reviews.

CCTV and Security team support many of the Council's other functions, notably Safer Communities work, Licensing and the Night Time Economy; its duties under the Safety at Work Act 1974 with regard to its own staff, safeguarding of young people, prevention of sexual violence and supporting the anti-social behaviour team in delivering its work to reduce the impact of those with dependency problems and to protect those who are vulnerable.

Community Services



2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Bereavement Services				
300 Bereavement Services	0.00	0	-1,023	-1,023
Service Total	0.00	0	-1,023	-1,023
Community Protection & Private Housing Standards				
302 Community Protection	12.60	768	-129	639
306 Private Sector Housing Standards	9.47	741	-253	488
Service Total	22.07	1,509	-382	1,127
Customer Services and Benefits				
403 Benefit Operations	19.86	789	-502	287
406 Housing Benefits	0.00	36,650	-36,766	-116
413 Social Fund	0.00	104	-100	4
500 Customer Services	16.28	583	-11	572
Service Total	36.14	38,126	-37,379	747
Food Safety, Licensing and Trading Standards				
304 Food Safety, Licensing and Trading Standards	14.41	1,093	-645	448
Service Total	14.41	1,093	-645	448

☐ Housing Services				
308 Housing Options	27.00	1,149	0	1,149
309 Temporary Accommodation	0.00	1,111	-811	300
312 Rent Deposit Guarantee & Bond Scheme	0.00	11	0	11
313 Prevention Fund	0.00	345	0	345
314 Mediation & Housing Partnership	0.00	7	0	7
315 Rough Sleeper Initiative	0.00	556	-556	0
316 Leased Accommodation	0.00	130	0	130
317 Procured Accommodation	0.00	502	0	502
318 Owned Accommodation	0.00	636	0	636
319 The Hostel	13.00	562	-110	452
320 HB Subsidy Temporary Accommodation	0.00	0	-882	-882
Service Total	40.00	5,009	-2,359	2,650
☐ Safer Communities				
307 Safer Communities (inc Community Safety Partnership)	3.80	285	-43	242
552 Corporate Security	9.15	482	-92	390
Service Total	12.95	767	-135	632
Total	125.57	46,504	-41,923	4,581

Bereavement Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
300 Bereavement Services	0							-1,023				-1,023	-1,023
Service Total	0							-1,023				-1,023	-1,023

Community Protection & Private Housing Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
302 Community Protection	13	531	11	226			768	-83			-46	-129	639
306 Private Sector Housing Standards	9	623		65		53	741	-149			-104	-253	488
Service Total	22	1,154	11	291		53	1,509	-232			-150	-382	1,127

Customer Services and Benefits

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
403 Benefit Operations	20	764		25			789		-502			-502	287
413 Social Fund	0					104	104			-100		-100	4
500 Customer Services	16	555		28			583	-1			-10	-11	572
406 Housing Benefits	0			36,650			36,650		-35,785		-981	-36,766	-116
Service Total	36	1,319		36,703		104	38,126	-1	-36,287	-100	-991	-37,379	747

Food Safety, Licensing and Trading Standards

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
304 Food Safety, Licensing and Trading Standards	14	791		302			1,093	-614	-31			-645	448
Service Total	14	791		302			1,093	-614	-31			-645	448

Housing Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
308 Housing Options	27	1,143		6			1,149						1,149
312 Rent Deposit Guarantee & Bond Scheme	0		11				11						11
313 Prevention Fund	0		345				345						345
314 Mediation & Housing Partnership	0			7			7						7
316 Leased Accommodation	0		130				130						130
317 Procured Accommodation	0		502				502						502
318 Owned Accommodation	0		150			486	636						636
319 The Hostel	13	530		32			562	-110				-110	452
320 HB Subsidy Temporary Accomodation	0								-882			-882	-882
315 Rough Sleeper Initiative	0			556			556				-556	-556	0
309 Temporary Accommodation	0		1,111				1,111				-811	-811	300
Service Total	40	1,673	2,249	601		486	5,009	-110	-882		-1,367	-2,359	2,650

Safer Communities

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
307 Safer Communities (inc Community Safety Partnership)	4	202		10		73	285			-43		-43	242
552 Corporate Security	9	351		95		36	482	-92				-92	390
Service Total	13	553		105		109	767	-92		-43		-135	632

Corporate Services

Cabinet Member: Councillor J.Thomas

Responsible Officers: Matthew Fairclough-Kay

Corporate Support, Communications and Directors

Corporate support includes the following services, in addition to costs of Corporate Directors:

- Policy, Performance and Risk Team, which sets a framework for consultation and equalities and they also support the development of Corporate Policy and complete statutory data returns along with analysing of a wide range of data for monitoring performance and risk metrics.
- The Information Governance, Data Protection and Records Management teams, which deal with customer feedback, Freedom of Information and Subject Access requests.

Governance Support and Elections

This section of the budget reflects the expenditure incurred in relation to supporting the Council's decision making process and the political processes. It is a multi-skilled team who also undertake Election work including registration of electors. Member's allowances are also held in the budget.

Health & Safety and Emergency Planning

The H&S Team manages all aspects of H&S for the Council and its wholly owned companies. It also provides services for schools who elect for support. The Team train internally and externally to ensure H&S is embedded throughout the Council and linked organisations.

Emergency Planning team ensures that the organisation has fit for purpose business continuity plans and that we have suitable plans in place for area emergencies. The team also work with the Local Resilience Forum to deliver wider area preparedness co-ordination.

Human Resources

Human Resources provide a service to the Council, schools and external organisations such as SWISCO and Academies. The service provides professional advice on a wide range of employment related issues, disciplinary and grievance and a range of services such as Payroll, Pensions, Occupational Health, Learning and Development, Counselling, Coaching, Mediation, Policy Development and Recruitment Services. This budget also includes the cost of the Council wide apprentice scheme now funded corporately and the apprentice levy.

Information Technology (ICT)

IT is a central support service providing IT business systems and software support and development to the Council, Council Members, the Integrated Care Organisation and other joint working agencies.

The service provides:

- Technical support for the Councils IT Infrastructure (Data/telephone Networks; Desktop PC's, Computer suite Server farm; Laptops, iPads and Printers;
- IT network Security and Information Data security including cyber security.
- Data backup and Disaster recovery.
- IT Training
- IT Service Desk function
- IT application development and support of 200+ applications
- Public Access Channel and Systems Team (PACS) support and develop multiple back-office systems for various service areas including Customer Services. The team are also responsible for the development and maintenance of the Intranet, Corporate website and a range of other departmental and partnership websites some of which generate income for the Authority.

Legal Services

Legal Services are provided to the Council, its Officers, Members and Committees. The service consist of the following Legal teams:- Property & Environment, Adult and Children's safeguarding, Litigation, Licensing and Legal support including Records.

Legal Services also incorporates Insurance services and the Coroner which is administrated by Devon County Council as the lead body for the combined Coroners area.

Libraries

As of 1 April 2018, Libraries Unlimited was commissioned by Torbay Council to run Torbay libraries on its behalf. Libraries Unlimited are responsible for delivering the service, with Torbay Council retaining the statutory responsibility for the library service and oversight of the performance of the contract with Libraries Unlimited. The Council has a statutory duty to “provide an efficient and comprehensive Library Service” as per the Public Libraries and Museums Act 1964.

The library service currently provides a wide range of services and resources to support local people in their work, study and leisure pursuits. This includes four branch libraries, lending services such as books and audio–visual materials, reference information and local studies and also young people’s services and inclusion services for disadvantaged people. The library service also provides events and festivals for all age groups including Agatha Christie, Summer Reading Challenge, author talks, musical and theatrical events, meeting rooms for hire, grant funded opportunities.

Post Room and Printing

The Post Team manage the receipt and despatch of all internal and external mail generated by and for Torbay Council, the daily general courier and the education courier services are run from within the Post Team and they also operate the Council’s corporate scanning service which includes daily payments and benefit scanning.

The Council’s printing needs are now provided by a range of external suppliers.

Registration of Births, Death & Marriages

This service is responsible for the registration of birth and deaths and the officiation of marriages in accordance with the statutory requirements.

Transformation

The Transformation Programme is made up of projects such as council design and the new CRM system which is transforming the way the council delivers services whilst providing best value for money and improving outcomes for its communities.

Corporate Services

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
⊖ Corporate Support, Communications & Directors				
255 Directors	7.00	1,209	-104	1,105
258 Corporate Support	20.50	1,363	-149	1,214
Service Total	27.50	2,572	-253	2,319
⊖ Governance Support				
259 Democratic Representation	10.65	569	-6	563
260 Elections	2.81	274	-1	273
261 Members Allowances	0.00	641	0	641
Service Total	13.46	1,484	-7	1,477
⊖ Health & Safety and Emergency Planning				
310 Health & Safety and Emergency	0.00	442	-19	423
Service Total	0.00	442	-19	423
⊖ Human Resources				
263 Payroll	8.00	328	-176	152
264 Personnel	13.26	1,014	-333	681
265 Corporate Apprentices		161	0	161
266 Occupational Health	0.00	79	-42	37
267 Corporate Training	0.00	55	-2	53
268 Corporate Recruitment	0.00	12	-1	11
Service Total	21.26	1,649	-554	1,095

⊖ Information Technology (ICT)				
502 Information Technology	34.80	4,522	-329	4,193
504 Voice Network	0.00	85	0	85
Service Total	34.80	4,607	-329	4,278
⊖ Legal Services				
250 Coroner	0.00	429	0	429
252 Insurance	0.00	1,332	-218	1,114
253 Legal Services	25.89	2,061	-368	1,693
Service Total	25.89	3,822	-586	3,236
⊖ Libraries				
558 Library Services - Operational	0.00	872	0	872
Service Total	0.00	872	0	872
⊖ Post Room and Printing				
501 Post Room	5.00	188	-23	165
503 Printing Services	0.00	0	0	0
Service Total	5.00	188	-23	165
⊖ Registration of Births, Deaths & Marriages				
262 Registrar - Births, Deaths & Marriages	6.46	316	-396	-80
Service Total	6.46	316	-396	-80
⊖ Transformation				
850 Transformation	5.45	288	0	288
Service Total	5.45	288	0	288
Total	139.82	16,239	-2,167	14,072

Corporate Support, Communications & Directors

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
258 Corporate Support	21	1,179	0	184			1,363	-149				-149	1,214
255 Directors	7	1,180		29			1,209				-104	-104	1,105
Service Total	28	2,359	0	213			2,572	-149			-104	-253	2,319

Governance Support

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
259 Democratic Representation	11	463	6	100			569	-6				-6	563
260 Elections	3	152		51	71		274	-1				-1	273
261 Members Allowances	0	614		27			641						641
Service Total	13	1,229	6	178	71		1,484	-7				-7	1,477

Health & Safety and Emergency Planning

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
310 Health & Safety and Emergency Planning	0	403		39			442	-6			-13	-19	423
Service Total	0	403		39			442	-6			-13	-19	423

Human Resources

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
263 Payroll	8	321		7			328	-176				-176	152
264 Personnel	13	945		69			1,014	-333				-333	681
265 Corporate Apprentices						161	161						161
266 Occupational Health	0			79			79	-42				-42	37
267 Corporate Training	0			55			55	-2				-2	53
268 Corporate Recruitment	0			12			12	-1				-1	11
Service Total	21	1,266		222		161	1,649	-554				-554	1,095

Information Technology (ICT)

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
502 Information Technology	35	2,209		1,135	126	1,052	4,522	-329				-329	4,193
504 Voice Network	0			85			85						85
Service Total	35	2,209		1,220	126	1,052	4,607	-329				-329	4,278

Legal Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
250 Coroner	0			429			429						429
252 Insurance	0				300	1,032	1,332	-218				-218	1,114
253 Legal Services	26	2,005		56			2,061	-368				-368	1,693
Service Total	26	2,005		485	300	1,032	3,822	-586				-586	3,236

Libraries

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
558 Library Services - Operational	0			872			872						872
Service Total	0			872			872						872

Post Room and Printing

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
501 Post Room	5	156		32			188	-23				-23	165
503 Printing Services	0	0					0						0
Service Total	5	156		32			188	-23				-23	165

Registration of Births, Deaths & Marriages

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
262 Registrar - Births, Deaths & Marriages	6	305		11			316	-396				-396	-80
Service Total	6	305		11			316	-396				-396	-80

Transformation

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
850 Transformation	5	276		12			288						288
Service Total	5	276		12			288						288

Pride in Place

Cabinet Members: Councillors Lewis & Billings & J.Thomas
Responsible Officer: Alan Denby

Building Control

The Building Control statutory service is a cost recovery fee earning service which sets charges to recover the actual costs for carrying out the main building regulation function. Through a variety of legislation, the service administers and enforces a framework of national technical standards covering the design, construction, extension, adaptation and use of all types of buildings frequented by people. These standards also include provisions for: structural stability, fire protection, means of escape in case of fire, drainage, sound insulation, and ventilation.

Building Control is a statutory service, which regulates the built environment. This includes the health, safety, welfare and convenience of persons in and around buildings, the provision of access and facilities for persons with disabilities and the conservation of fuel and energy.

Concessionary Fares

Torbay Council operates a concessionary travel scheme under powers given to the Council as a Travel Concession Authority (TCA) that are primarily contained within the Transport Act 1985, the Transport Act 2000, the Travel Concession (Eligibility) Act 2002, and the Concessionary Bus Travel Act 2007. These are national, statutory schemes.

The scheme provides a travel facility for persons of or above a certain age or who have a long term or permanent disability which affects their ability to get around. This facility lets them travel freely on services starting between 9:30 and 23:00 during weekdays, or all day on weekends and public holidays, on participating services. A negotiated cost per trip is paid to the operators by the council each month based on the number of trips taken.

Council Assets

This area of the budget covers the on-going management of the Council's Estate, ensuring that all assets are identified, fit for purpose, in good condition, used efficiently, held at lowest cost and, where appropriate, that they provide a good return on investment.

The key outcomes include:

- Asset Management Planning
- Property Development (including Housing)
- Repairs and Maintenance Co-ordination - Annual provision to support, on a prioritised basis, the repair and maintenance of the Council's assets.
- Compulsory Purchase Orders and Disposals

- Estate and Data Management
- Landlord & Tenant Act compliance
- Office Accommodation - This service reflects the expenditure on the provision of office accommodation for the Council, including all direct running costs and the hiring of Public Rooms. Office accommodation includes Torquay Town Hall, Tor Hill House and Paignton Library Hub.

Culture, Events and Sport

This service co-ordinates, supports and develops the cultural sector in Torbay. Work carried by this department makes an economic impact on the Council area including cultural tourism through the facilitation of events on Council land and the delivery of some key events such as Torbay Air Show. The department works in an enabling and partnership role with cultural and arts groups, individuals and outside agencies including national bodies. The Sport section includes the Development of sport and physical activity as well as sporting infrastructure and facilities. The Torbay Velopark and Torbay Leisure Centre are directly operated by Parkwood Leisure.

Torre Abbey is a designated museum and is directly managed and funded by Torbay Council. Any annual grant support to Torquay Museum and Brixham Museum is included. The Council also utilises the Archives Service at the Devon Records Office currently managed by the Devon and Somerset Heritage Trust. Contractual payments associated with the management agreements for the Princess Theatre are also included here.

Economic Development

This area includes the services that were previously part of the Torbay Economic Development Company Ltd. They include the following:

- Administration – incl. central support services
- Asset and Facility Management Services
- Education Services – The Schools Capital Planning team
- Engineering Services
- Economy Investment and Enterprise – The Economic Development Service and the EPIC centre.
- Project Management and Development
- Property services
- Southwest Business Centres – numerous sites, including Lummaton Quarry, Blackthorn Way, Torbay Business Park, Lymington Road, Cockington Court Kings Ash House.

Highways

This section of the budget provides statutory duty in discharging the Council's Highway Authority functions in managing and maintaining the highway network, street lighting and public rights of way. This includes road maintenance, restructuring, resurfacing and surface dressing. It is also responsible for the control and movement of vehicles, development and implementation of transport policies and schemes in support of the Local Transport Plan, also improving road safety which includes school crossing patrols. The operational management of this function is undertaken by SWISCO.

Land Drainage & Flood Prevention

Key functions of the Engineering Services & Land Drainage Team include:

- Land drainage and flood prevention
- Urban design
- Structural design
- Cliffs and defences
- Development control support
- Building control support
- Civil engineering design and consultancy for revenue and capital schemes. This includes both internal and external clients
- Management of the Council's coastal and inland cliffs, sea defences and abandoned landfill sites

Torbay Council has a statutory responsibility under the Flood and Water Management Act 2010 for preparing and putting in place strategies for managing flood risk from groundwater, surface water and ordinary watercourses.

The Engineering Services team also supports a wide range of projects across Torbay, for example:

- Production of local flood risk management strategies (in line with national guidance)
- Undertaking the Flood Study for Torquay including the flood alleviation scheme for the town centre
- Identifying flood alleviation works in Torbay and undertaking project appraisal reports for these schemes in order to secure flood defence grant in aid funding from the Environment Agency in order to undertake these schemes.
- Statutory consultee for surface water issues on planning applications.

Management Support and Commissioning

This section of the budget covers management and support across a number of front line services. Included in this team are analytical staff that complete the statutory returns for the department. This section also covers administration of Chairman of the Council, and contract management of Riviera International Conference Centre by Parkwood Leisure and Torbay Coast and Countryside Trust.

Parking Services

Parking services facilitates the provision of 39 car parks that are managed across Torbay containing 7,580 car parking spaces and 830 spaces on the highway serviced by parking meters, management and securing of car parks and lifts in multi storey car parks, cash collection is undertaken daily from pay and display parking machines and on street meters. Traffic regulation orders, abandoned vehicles, enforcement of parking restrictions for on and off street parking, appeal services as per Traffic Management Act 2008 and car park permits.

Public Toilets

Toilets in Torbay are managed by an external contractor, Healthmatic. They are responsible for the day-to-day cleaning and maintenance of the toilets.

Regeneration & Asset Management

This area mainly relates to regeneration and includes the costs and income from regeneration properties such as at Fleet Walk Shopping Centre, Union Square, White Rock and budgets relating to Future High Street Fund and Town Deal.

Spatial Planning

Spatial Planning is responsible for regulating the construction of the built environment whilst promoting sustainable development. The service is also responsible for dealing with planning applications, appeals and enforcement, planning services and also incorporates Land Charges. Strategic Planning covers the statutory and advisory role of Strategic and Local Planning, Transportation and Environmental Policy / Sustainability. This includes preparation of input into the South West Regional Spatial Strategy, the Council's Local Development Framework, Local Transport Plan, Transport delivery reports, Climate Change, Sustainable Energy and other strategic plans and policies plus associated policy implementation and research, monitoring and project management.

Tor Bay Harbour Authority

This service provides the Council's obligations as a statutory and competent harbour authority which includes inter alia:

- Maintenance and operation of a safe and efficient harbour
- Lighting and buoying responsibilities as a Local Lighthouse Authority
- Environmental protection and nature conservation
- A duty to conserve, maintain and improve the harbour and services/facilities therein

It aims to maintain the harbour fabric within the available resources in order to protect and enhance, where appropriate, the natural and built environment of the Bay. It provides mooring facilities and other marine services to the local community and manages the harbour estate efficiently and acts as a responsible landlord.

This area of the business unit also includes beach management and resort services including services such as beach huts.

Waste, Cleansing and Parks and Green Infrastructure

The key functions of the area of the business unit are to ensure that Torbay's household waste is collected, transferred and sent for recycling or disposal. Cleansing and waste collection is mainly provided through SWISCo, the Council's arms length company and includes: street sweeping and Litter Bin Service, Fly tipping and discarded needle collection, Domestic Household Refuse Collection Service. Waste ministration and education, Recycling and food waste collection, Household Waste Recycling Centre and Transfer Station.

The waste disposal service also includes treatment of residual waste via the energy from waste plant in Plymouth, in partnership with Devon County Council and Plymouth City Council.

The department also provides advice to members, the public, local groups and organisations and ensures the Council is compliant with legislation.

This section of the budget covers park management, development and grounds maintenance including verges, arboriculture/woodland management, allotments, children's play areas and dog bins. The operational management of this service is provided by SWISCO.

Pride in Place 2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Building Control				
650 Building Control	7.12	472	-345	127
Service Total	7.12	472	-345	127
Concessionary Fares				
651 Concessionary Fares	0.00	3,754	-8	3,746
Service Total	0.00	3,754	-8	3,746
Council Assets				
350 Centralised Repair & Maintenance	0.00	1,897	-6	1,891
355 Leased Properties	0.00	245	-954	-709
356 Office Accommodation	0.00	2,142	-179	1,963
Service Total	0.00	4,284	-1,139	3,145
Culture, Events and Sport				
551 Events	7.05	661	-472	189
560 Torre Abbey inc Museums	15.57	912	-361	551
565 Sport	2.71	513	-467	46
566 Theatres & Public Entertainment	0.00	93	-12	81
Service Total	25.33	2,179	-1,312	867

⊖ Economic Development				
855 ED - Administration	0.00	496	-30	466
856 Asset & Facility Managemnet	0.00	1,459	-689	770
857 ED - Education Services	0.00	235	-209	26
858 Engineering Services	0.00	1,300	-1,305	-5
859 Economy Investment & Enterprise	0.00	1,151	-1,152	-1
860 Project Management & Development	0.00	1,229	-1,385	-156
861 Property Services	0.00	1,014	-542	472
862 South West Business Centres	0.00	286	-1,005	-719
Service Total	0.00	7,170	-6,317	853
⊖ Highways				
553 Highways - Network Co-ordination	0.00	988	-315	673
579 Highways - Structures	0.00	37	0	37
555 Highways - Rechargeable Works	0.00	72	-407	-335
556 Highways - Cyclical Maintenance	0.00	1,279	0	1,279
557 Highways - Roads	0.00	236	-199	37
561 Road Safety & School Crossing Patrols	0.00	129	-92	37
576 Street Lighting	0.00	1,551	0	1,551
581 Highways - Winter Maintenance	0.00	150	0	150
Service Total	0.00	4,442	-1,013	3,429
⊖ Land Drainage & Flood Prevention				
352 Land Drainage	0.00	125	0	125
Service Total	0.00	125	0	125
⊖ Management, Support and Commissioning				
303 Operational Support & Admin	12.74	428	0	428
564 Management (JOT) & Administration		569	-35	534
571 Chairman of the Council	0.00	18	0	18
580 Torbay Coast and Countryside Trust	0.00	397	-82	315
Service Total	12.74	1,412	-117	1,295

▣ Parking Services				
802 Car Parking - Enforcement	26.20	1,076	-1,017	59
803 Car Parking - On Street Parking	0.00	187	-2,513	-2,326
804 Car Parking - Off Street Parking	5.05	1,400	-5,198	-3,798
Service Total	31.25	2,663	-8,728	-6,065
▣ Public Toilets				
562 Public Toilets (Operations)	0.00	622	-162	460
358 Public Toilets (Repairs and Maintenance)	0.00	52	0	52
Service Total	0.00	674	-162	512
▣ Regeneration & Asset Management				
351 Regeneration & Asset Management	0.00	372	1	373
354 Union Square	0.00	628	-628	0
353 Fleet Walk Shopping Centre	0.00	1,837	-1,840	-3
359 Regeneration Properties	0.00	1,215	-1,161	54
569 Bid Levy payable on Council Properties		29	0	29
Service Total	0.00	4,081	-3,628	453
▣ Spatial Planning				
570 Transport Co-Ordination		715	-489	226
652 Strategic Planning	8.40	936	-215	721
653 Development & Planning Services	28.42	1,371	-1,102	269
654 Climate Change		232	-83	149
Service Total	36.82	3,254	-1,889	1,365
▣ Tor Bay Harbour Authority				
800 Tor Bay Harbour Authority	20.60	3,917	-3,917	0
801 Beach Services	3.60	891	-1,052	-161
Service Total	24.20	4,808	-4,969	-161

⊖ **Waste, Cleansing, Parks and Green Infrastructure**

563 Recreation and Landscape	0.00	2,205	-506	1,699
568 Seafront Illuminations	0.00	107	-20	87
572 Street Cleansing	0.00	1,986	0	1,986
573 Waste Collection	0.00	7,226	-627	6,599
574 Waste Disposal	0.00	6,025	-1,194	4,831
Service Total	0.00	17,549	-2,347	15,202
Total	137.46	66,890	-46,131	20,759

Building Control

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
650 Building Control	7	444		28			472	-345				-345	127
Service Total	7	444		28			472	-345				-345	127

Concessionary Fares

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
651 Concessionary Fares	0			3,754			3,754	-8				-8	3,746
Service Total	0			3,754			3,754	-8				-8	3,746

Council Assets

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
350 Centralised Repair & Maintenance	0		1,896	1			1,897		-6			-6	1,891
356 Office Accommodation	0	28	1,349	721	44		2,142	-169	-10			-179	1,963
355 Leased Properties	0		231	4	10		245	-910			-44	-954	-709
Service Total	0	28	3,476	726	54		4,284	-1,079	-16		-44	-1,139	3,145

Culture, Events and Sport

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
551 Events	7	327	1	311	22		661	-222		-250		-472	189
560 Torre Abbey inc Museums	16	520	5	287	100		912	-361				-361	551
565 Sport	3	124	220	169			513	-442	-25			-467	46
566 Theatres & Public Entertainment	0	0		93			93	-12				-12	81
Service Total	25	971	226	860	122		2,179	-1,037	-25	-250		-1,312	867

Economic Development

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
855 ED - Administration	0	323		173			496	-30				-30	466
856 Asset & Facility Managemnet	0	1,369		90			1,459	-689				-689	770
857 ED - Education Services	0	233		2			235	-209				-209	26
858 Engineering Services	0	1,207	35	58			1,300	-1,305				-1,305	-5
860 Project Management & Development	0	1,187		42			1,229	-1,385				-1,385	-156
861 Property Services	0	961		53			1,014	-542				-542	472
859 Economy Investment & Enterprise	0	620	141	390			1,151	-831			-321	-1,152	-1
862 South West Business Centres	0		208	70	8		286	-87			-918	-1,005	-719
Service Total	0	5,900	384	878	8		7,170	-5,078			-1,239	-6,317	853

Highways

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
553 Highways - Network Co-ordination	0			988			988	-315				-315	673
579 Highways - Structures	0		2	35			37						37
556 Highways - Cyclical Maintenance	0		160	1,119			1,279						1,279
557 Highways - Roads	0			236			236	-199				-199	37
561 Road Safety & School Crossing Patrols	0	32		97			129	-92				-92	37
576 Street Lighting	0		1,033	386		132	1,551						1,551
581 Highways - Winter Maintenance	0			150			150						150
555 Highways - Rechargeable Works	0		72				72	-221			-186	-407	-335
Service Total	0	32	1,267	3,011		132	4,442	-827			-186	-1,013	3,429

Land Drainage & Flood Prevention

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
352 Land Drainage	0		26			99	125						125
Service Total	0		26			99	125						125

Management, Support and Commissioning

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
303 Operational Support & Admin	13	404		24			428						428
564 Management (JOT) & Administration		194		375			569	-35				-35	534
571 Chairman of the Council	0	6		12			18						18
580 Torbay Coast and Countryside Trust	0			320		77	397	-82				-82	315
Service Total	13	604		731		77	1,412	-117				-117	1,295

Parking Services

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
802 Car Parking - Enforcement	26	822		243	11		1,076	-1,017				-1,017	59
803 Car Parking - On Street Parking	0		6	90	91		187	-2,513				-2,513	-2,326
804 Car Parking - Off Street Parking	5	198	277	925			1,400	-5,158		-40		-5,198	-3,798
Service Total	31	1,020	283	1,258	102		2,663	-8,688		-40		-8,728	-6,065

Public Toilets

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
358 Public Toilets (Repairs and Maintenance)	0		52				52						52
562 Public Toilets (Operations)	0		4	515		103	622	-158			-4	-162	460
Service Total	0		56	515		103	674	-158			-4	-162	512

Regeneration & Asset Management

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
351 Regeneration & Asset Management	0	5			0	367	372	1				1	373
569 Bid Levy payable on Council Properties		29					29						29
354 Union Square	0	163	465				628	-31			-597	-628	0
359 Regeneration Properties	0	105		1,110			1,215			-93	-1,068	-1,161	54
353 Fleet Walk Shopping Centre	0	901	131	805			1,837	-699		-12	-1,129	-1,840	-3
Service Total	0	1,203	596	1,915	0	367	4,081	-729		-105	-2,794	-3,628	453

Spatial Planning

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
653 Development & Planning Services	28	1,299		72			1,371	-1,102				-1,102	269
654 Climate Change		210		22			232			-83		-83	149
652 Strategic Planning	8	764		26	72	74	936	-24		-141	-50	-215	721
570 Transport Co-Ordination		43		672			715	-15	-24		-450	-489	226
Service Total	37	2,316		792	72	74	3,254	-1,141	-24	-224	-500	-1,889	1,365

Tor Bay Harbour Authority

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
800 Tor Bay Harbour Authority	21	824	863	2,230			3,917	-3,847		-70		-3,917	0
801 Beach Services	4	227	194	290		180	891	-1,052				-1,052	-161
Service Total	24	1,051	1,057	2,520		180	4,808	-4,899		-70		-4,969	-161

Waste, Cleansing, Parks and Green Infrastructure

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
563 Recreation and Landscape	0		570	1,635			2,205	-506				-506	1,699
568 Seafront Illuminations	0		52	55			107	-20				-20	87
572 Street Cleansing	0			1,986			1,986						1,986
573 Waste Collection	0			7,198	28		7,226	-627				-627	6,599
574 Waste Disposal	0		10	4,727		1,288	6,025	-3	-1,191			-1,194	4,831
Service Total	0		632	15,601	28	1,288	17,549	-1,156	-1,191			-2,347	15,202

Finance

Cabinet Member: Councillor Tyerman

Responsible Officer: Malcolm Coe

Budgets Held Centrally

There are a number of budgets which are held centrally these include:

- Pension deficit which is the annual cash payment the Council is required to make to the Local Government Pension Scheme pension fund in relation to past employees, and
- Pension enhancements which are the ongoing costs of historic awards of discretionary pensions including the Council's contribution to Devon County Council's pre 1998 awards

Corporate Management includes subscriptions such as the Local Government Association.

Financial Services & Internal Audit

Financial Services includes the teams responsible for the co-ordination and planning of the Council's budget, financial statements, financial advice, creditor payments, debt collection, collection fund management, financial systems and cashiers. Services include – Closure of Accounts including production of Statement of Accounts; Budget and Resource Planning and Preparation; Budget Monitoring; Treasury Management; Capital Planning- resourcing and monitoring; Technical Advice (including VAT) and Major Project work; submission of Statutory Returns and Grant Claims; Provision of bought back service to Schools; Financial Systems; anti-fraud and anti-money laundering function; procurement, commissioning and contract management service; and debt collection.

The Council's internal audit function is provided by the Devon Audit Partnership, a joint service founded with Devon County and Plymouth City Councils.

Grant Income and Contingencies

This area of the budget contains several cross-cutting Council budgets including grants such as the Social Care Grant, Public Health Grant and Services Grant. It also includes revenue contingencies held for service budget pressures that may arise from inflationary and pay costs exceeding budgets.

Treasury Management

This area of the budget reflects the costs of borrowing to support capital expenditure, both interest paid and repayment of principal (Minimum Revenue Provision), interest earned on cash balances, principal and interest costs of PFI projects offset by PFI Credits from government, treasury charges including bank charges and other income from services for supported borrowing, investment properties and bank charges.

Finance

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
⊖ Budgets held Centrally				
401 Corporate Management	0.00	96	0	96
404 External Audit Fees	0.00	319	0	319
410 Pension Costs	0.00	1,244	0	1,244
Service Total	0.00	1,659	0	1,659
⊖ Financial Services & Internal Audit				
405 Financial Services, Collection Fund and Debt	72.00	4,423	-431	3,992
408 Internal Audit	0.00	232	-21	211
409 Local Tax Collection	0.00	104	-548	-444
415 Procurement, Commission and contract management	16.00	926	-259	667
Service Total	88.00	5,685	-1,259	4,426
⊖ Grant Income and Contingencies				
400 Corporate Issues	0.00	2,936	-20,592	-17,656
420 NNDR Devonwide Pilot	0.00	0	-900	-900
421 Public Health Grant		0	-10,697	-10,697
Service Total	0.00	2,936	-32,189	-29,253
⊖ Treasury Management				
402 Debt - (Principal & Interest)	0.00	21,200	-13,240	7,960
407 Interest & Treasury Charges	0.00	467	-2,173	-1,706
Service Total	0.00	21,667	-15,413	6,254
Total	88.00	31,947	-48,861	-16,914

Budgets held Centrally

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
401 Corporate Management	0			96			96						96
404 External Audit Fees	0			319			319						319
410 Pension Costs	0		1,236	8			1,244						1,244
Service Total	0		1,236	423			1,659						1,659

Financial Services & Internal Audit

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
405 Financial Services, Collection Fund and Debt	72	4,117	0	306			4,423	-431				-431	3,992
408 Internal Audit	0			232			232	-21				-21	211
409 Local Tax Collection	0			104			104	-348	-200			-548	-444
415 Procurement, Commission and contract management	16	877		49			926	-259				-259	667
Service Total	88	4,994	0	691			5,685	-1,059	-200			-1,259	4,426

Grant Income and Contingencies

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
420 NNDR Devonwide Pilot	0									-900		-900	-900
421 Public Health Grant									-10,697			-10,697	-10,697
400 Corporate Issues	0	1,695	1,214	-643	170	500	2,936		-19,070		-1,522	-20,592	-17,656
Service Total	0	1,695	1,214	-643	170	500	2,936		-29,767	-900	-1,522	-32,189	-29,253

Treasury Management

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
407 Interest & Treasury Charges	0			221		246	467	-2,173				-2,173	-1,706
402 Debt - (Principal & Interest)	0	13,625	7,565		10		21,200		-922		-12,318	-13,240	7,960
Service Total	0	13,625	7,565	221	10	246	21,667	-2,173	-922		-12,318	-15,413	6,254

Sources of Funding

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Sources of Funding				
600 Sources of Finance	0.00	3,453	-142,657	-139,204
Service Total	0.00	3,453	-142,657	-139,204
Total	0.00	3,453	-142,657	-139,204

Sources of Funding

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
600 Sources of Finance	0	473		400		2,580	3,453	-89,581	-8,218	-44,633	-225	-142,657	-139,204
Service Total	0	473		400		2,580	3,453	-89,581	-8,218	-44,633	-225	-142,657	-139,204

Investment Properties

Tyerman

Cabinet Member: Councillor Lewis & Councillor

Responsible Officer: Alan Denby

Investment Properties

This refers to properties purchased for investments returns. Includes Wren Park in Torquay, Gadeon House in Exeter, Amazon Distribution Centre in Exeter, Bookers in Didcot, Crown Records, Exeter, Fugro House in Wallingford, Tesco in Ferndown, Kingsnorth at Medway, Woodwater House in Exeter, Twyver House in Gloucester, The Range at Babbacombe, Travelodge in Chippenham, Factory at Lucklow Road, Bodmin and the Odeon Cinema, Taunton.

Also this heading includes historic investment properties such as Torquay Golf Course, Waterside caravan park and Unit 3 Riviera Way.

Investment Properties

2024/2025 Budget Summary (*ATL)

ID Service	Number of full time equivalent employees	Total Expenditure £'000	Total Income £'000	Net Expenditure £'000
Investment Properties				
851 Investment Properties (other)		62	-339	-277
852 Investment Fund		9,961	-13,818	-3,857
Service Total		10,023	-14,157	-4,134
Total		10,023	-14,157	-4,134

Investment Properties

ID Service	No of Staff (**FTE)	Employee Direct Costs £'000	Premises £'000	Supplies & Services £'000	Contribut'n to Reserves £'000	Other £'000	Total Expenditure (*ATL) £'000	Fees, Charges & Sales £'000	Govern't Grant Income £'000	Contribut'n from Reserves £'000	Other £'000	Total Income (*ATL) £'000	Net Expenditure (*ATL) £'000
851 Investment Properties (other)					62		62	-339				-339	-277
852 Investment Fund			5	85	8,045	1,826	9,961	-13,254	-246	-318		-13,818	-3,857
Service Total			5	85	8,107	1,826	10,023	-13,593	-246	-318		-14,157	-4,134